

VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 30/31.10.2024
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST

*The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the EGS meeting on
30/31.10.2024, time 12:30, as follows:*

- 1. Disbanding of the secondary office of IAR S.A. registered in the ORC at Bdul Primăverii nr 32, etaj 1,
ap 3, Sector 1, Bucharest, as the reason for the establishment of this working point is no longer relevant**

☐ **PRO** *or* ☐ **AGAINST** *or* ☐ **ABSTENTION**

- 2. Disbanding of the working point that appears, erroneously, in the ORC's records under the name "Elicopter
IAR 330 nr 157 , Contract Gaj nr 471/22.06.1995 ; Address: Braşov, Aeroport nr 1, Braşov county ; Act
sediu: document nr 0; Date of beginning of validity for the proof of the headquarters 21.01.1991"**

☐ **PRO** *or* ☐ **AGAINST** *or* ☐ **ABSTENTION**

- 3. Approval of the date of 20.11.2024 as the date of registration, respectively of identification of the
shareholders affected by the decisions of the extraordinary general meeting of shareholders dated
30.10.2024 and the date of 19.11.2024 as ex-dates, in accordance with the provisions of Law no. 24/2017**

☐ **PRO** *or* ☐ **AGAINST** *or* ☐ **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date