

**VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 30/31.10.2024**  
**SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /**  
**REGISTERED POST**

*The undersigned, ....., identified with ID card series ... no.....  
(copy attached to the present voting ballot), PIN ....., holder of ..... shares  
issued by the IAR S.A. company, which grant me the right to ..... votes in the shareholders' general  
meeting of the company, hereby exercise the right to vote related to the shares owned by me in this  
trading company, on the matters on the daily agenda of the EGS meeting on 30/31.10.2024, time  
12:30, as follows:*

- 1. Disbanding of the secondary office of IAR S.A. registered in the ORC at Bdul Primăverii nr 32, etaj 1,  
ap 3, Sector 1, Bucharest, as the reason for the establishment of this working point is no longer  
relevant**

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

- 2. Disbanding of the working point that appears, erroneously, in the ORC's records under the name  
"Elicopter IAR 330 nr 157 , Contract Gaj nr 471/22.06.1995 ; Address: Braşov, Aeroport nr 1, Braşov  
county ; Act sediu: document nr 0; Date of beginning of validity for the proof of the headquarters  
21.01.1991"**

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

- 3. Approval of the date of 20.11.2024 as the date of registration, respectively of identification of the  
shareholders affected by the decisions of the extraordinary general meeting of shareholders dated  
30.10.2024 and the date of 19.11.2024 as ex-dates, in accordance with the provisions of Law no.  
24/2017**

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**